

## CAIRNGORMS NATIONAL PARK AUTHORITY AUDIT & RISK COMMITTEE

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### FOR DECISION

**Title: STRATEGIC RISK MANAGEMENT AND MANAGING  
HERITAGE HORIZONS RISKS**

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#### **Purpose**

This paper supports the Audit and Risk Committee's review of the strategic risk management position of the Authority.

The paper also picks up the referral to the Committee of the consideration of handling the risks around the Heritage Horizons programme, following on from the Board meeting in February 2021.

#### **Recommendations**

**The Audit & Risk Committee is asked to:**

- a) Review the Authority's strategic risk register, agreeing any required amendments or mitigation actions;**
- b) Agree any strategic risk management implications and their potential mitigation arising from the heritage Horizons programme development.**

#### **Executive Summary**

1. The Park Authority's current strategic risk register is attached at Annex I to this paper. This has been revised to implement changes agreed by the Committee to reputational risk management following the meeting in November 2020.
2. The Committee is invited to review the position on strategic risk management as set out in the risk register and:
  - a. Consider the adequacy of coverage strategic risk management around achievement of the Authority's current strategic objectives;
  - b. Consider the adequacy and effectiveness of mitigation actions set out in the risk register.
3. The Board also requested that the Committee consider the implications of the Heritage Horizons proposals, including governance and risk management of the programme and their potential implications for the Authority's wider risk

management. The initial view of the risk management considerations for a Heritage Horizons programme is reproduced at Annex 2 to this paper.

4. The Committee is requested to consider the risk management implications for the Authority arising from the development of these programme proposals.

**David Cameron**

**3 March 2021**

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